



November 12, 2003

Governor-Elect Arnold Schwarzenegger
770 L Street, Suite 800
Sacramento, CA 95814

Re: An Invitation for Dialogue

We are writing to invite your incoming secretaries of Cal/EPA and the Resources Agency to join the California Environmental Dialogue (CED). Starting with the Wilson Administration, these two cabinet secretaries have been active members of our group. We believe CED provides a unique opportunity to help carry out California's economic and environmental agenda.

CED engages business, environmental, and government leaders who seek solutions to environmental problems facing California. Using dialogue to create trust and understanding, CED members explore policy solutions that respect the needs of a healthy economy and a healthy environment for the benefit of all Californians; achieving better results with less cost. These policies seek to improve environmental quality and public health, increase the efficient use of fiscal and natural resources, and are timely in their effect.

CED believes California's long-term prosperity and quality of life depend on continued improvement in environmental conditions. Our quality of life also depends on a thriving economy. We believe we can accomplish both these goals. To sustain California's economy and environment we need to work together to develop solutions that protect the environment, that allow the efficiencies of the market economy to work for the collective good, and that provide greater equity and access to environmental health.

Over its seven-year life, CED has demonstrated that better understanding and more thoughtful policy can be developed via mutually beneficial solutions to environmental problems. We have built trusting relationships among erstwhile adversaries in environmental policy debates. Finding common ground is key in moving our State to more sustainable solutions that will maintain quality of life over the long term. Together we have developed important strategies for habitat protection, clean air, and in building support for public financing of parks, open space, and water resources. For example, we attach CED papers on Habitat & Prosperity: Protecting California's Future, California Transportation: the Key to a Prosperous Economy and a High Quality of Life, and Land Conservation in California: Needs for the Next Decade.

CED recognizes that California faces significant budgetary and institutional challenges. Environmental policies will present particularly difficult challenges, given the competing

For more information on CED, see our website at www.cedlink.org
Or feel free to contact John Mikulin, CED Project Manager, at (415) 512-7890 x 10
100 Spear Street, Suite 805, San Francisco, California 94105

demands on our natural resources and the complex regulatory framework in the State. CED has proven that we can be a resource and sounding board to resolve these dilemmas.

We look forward to working with you.

Sincerely,



David Barthmuss
General Motors Company



Steve Gross
The Wine Institute



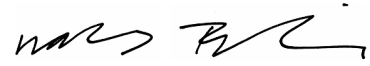
Mark Posson
Lockheed Martin Space
Systems Company



Jonathan Bauer
HP



Michael Hertel
Southern California Edison



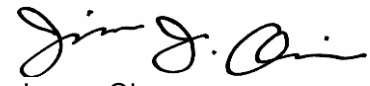
Wendy Pulling
Pacific Gas and Electric
Company



K.C. Bishop
ChevronTexaco Corporation



Fred Keeley
Planning & Conservation
League



James Qin
U.S. Borax



Ashley Boren
Sustainable Conservation




Felicia Marcus
Trust for Public Land



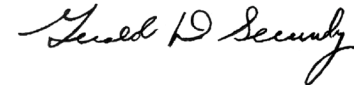
Victoria Rome
Natural Resources Defense
Council



Debbie Drake
The Nature Conservancy



Jason Mark
Union of Concerned
Scientists



Gerald D. Secundy
Audubon California



Manuel G. Grace
The Walt Disney Company



Charles McGlashan
CED



Candace Skarlatos
Bank of America



Thomas Graff
Environmental Defense



Michele Perrault
Sierra Club



Julie Spezia
California Futures Network



Brian K. Sullivan
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Robert Wilkinson
Earth Island Institute



Laura Yoshii
*Deputy Regional Administrator
USEPA, Region IX*

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